



<b>CFO name: ALP Scots Music Group</b>	<b>Reference number (GMS): G200801098</b>
--	---

**Lead officer’s recommendation**

**Overall this is a medium/low priority**

SMG are experiencing a difficult time organisationally, resulting in not being in a position to fully complete the form by the 30<sup>th</sup> September. They have not managed to do all the development areas, but have nevertheless achieved most of their critical success factors, and the numbers of participants has risen.

In reviewing the operation, the partnership with the Youth Gaitherin needs examined. We give a small amount of project funding to the Youth Gaitherin (£3,500). Is this necessary if the administration is under the wing of SMG? Also, with SMG now undertaking youth activity, will the relationship change?

When the project leader comes back in February, they need to undergo a fundamental review of their staffing, as this has been problematic for some time now. They have the good basis for a sound development plan, but all activity should be reviewed to reassess the way forward. They should be put on one year’s funding and be asked to re-submit a complete plan next year.

If they decide they do not have the capacity to expand fully, then they should concentrate on the core activity. This would mean them coming off CFO status and being considered alongside the other key education and outreach organisations we currently fund. We would not recommend a complete cut in funding, but it should perhaps be a lower amount.

<b>Assessment:</b>	<b>High</b>	<b>Medium</b>	<b>Low X</b>
--------------------	-------------	---------------	------------------

**Areas of concern:**

Staff review required

Review of all activity to see if some areas can be simplified or indeed stopped if they are over-burdensome on the administrative side versus the numbers attained.

Board development needs to continue

**Development issues:**

Clarify relationship with Youth Gaitherin’

Lead Officer: Date: 5.12.05

Print name: Carolyn Paterson

## Stage 2

Decision and authorisation			
CFO name: ALP Scots Music Group		Reference number (GMS): G200801098	
Stage 2: Head of Department recommendation within the context of the sector ecosystem			
Category for support	Essential	Important	Partial X
<p>In supporting my Lead Officer's assessment, it is clear that from their application and most recent history that ALP/SMG is struggling slightly regarding staffing and governance. Accepted that this may be partly exacerbated by their Administrator's absence (maternity leave), nonetheless, we need to be assured that their administration function is operating efficiently and effectively, with a reasonably secure tenure of staffing that can move the organisation forward. There is no doubt, however, that ALP/SMG have the potential to become a significant resource base for the City of Edinburgh and their outreach potential is huge, given more security of management and a strong board which is prepared to become significant stakeholders in driving the organisation to heights it is capable of reaching. ALP/SMG received a medium/low designation from their Lead Officer and I would rate them at this time, <b>Partial</b> in the hope and expectation that the problems addressed in the assessment can be dealt with. Under optimum, their tenure as a core-funded organisation would rest on an increased level of activity and better governance. Under standstill and reduced scenarios, ALP/SMG would currently be considered out of core-funding and looked at on a project-funding basis within education and outreach.</p>			
Decision authorised:			
Head of Department Print name: <b>Ian Smith</b>		Date 5/12/05	

<b>Stage 3: Head of Department recommendation within the context of the Corporate Synthesised scenario</b>			
<b>CFO name: ALP Scots Music Group</b>		<b>Reference number (GMS): G200801098</b>	
<b>Category for support</b>		<b>Flexible</b>	
<p>ALP has struggled slightly regarding staffing and governance, but this was partly exacerbated by their Administrator's absence (maternity leave). Now she has returned, we need assurance that the organisation can operate efficiently, with a reasonably secure tenure of staffing that can move the organisation forward. ALP has the potential to become a significant resource base for the City of Edinburgh and their outreach potential is significant. Although judged partial in their assessment, ALP can remain a significant organisation by moving them away from core funding into larger budget areas for education/outreach and traditional arts. Their future will remain secure, whilst giving us the necessary flexibility with which to work with them in partnership to achieve their undoubted potential.</p>			
Recommendation authorised:			
Head of Music Department: Ian Smith		Date: 15/2/06	

<b>Stage 4: Group Heads</b>			
<b>Recommendation and authorisation</b>			
<b>CFO name: ALP Scots Music Group</b>		<b>Reference number (GMS): G200801098</b>	
<b>Category for support</b>		<b>Flexible</b>	
<p>Agree with the recommendation for flexible funding from the enhanced Music Education and Outreach fund</p>			
Decision authorised:			
Group Head Print name: Jim Tough		Date 14.02.06	By 14 February 2006

<b>Stage 5: Creative Arts / Performing Arts Committee</b>			
<b>Recommendation and authorisation</b>			
CFO name: ALP Scots Music Group		Reference number (GMS): G200801098	
<b>Category for support</b>		<b>Flexible</b>	
Agreed as per Manager/Group Heads recommendation. Committee clarified as project (year on year) funding.			
Committee Chair Print name: Jennifer Waterton		Date 06 February 2006	

<b>Stage 6: Council</b>			
<b>Decision</b>			
CFO name: ALP Scots Music Group		Reference number (GMS): G200801098	
<b>Category for support</b>		<b>Flexible (project)</b>	
Approved <b>flexible (project)</b> funding as per Managers/Group Heads and Committee recommendations			
Chairman Print name: Richard Holloway		Date 28 February 2006	

**End of Assessment**